

EXHIBIT C



REQUEST FOR QUALIFICATIONS (RFQ)
 PROGRESSIVE DESIGN BUILDER (PDB)
 SCORESHEET

PBD SUBMITTER: _____

Design-Build Project Pass/Fail Checklist

PASS/FAIL TASK	PASS	FAIL
SOQ received by 4 a.m. Pacific Standard Time on January 24, 2023.		
Delivered six hard copies and one electronic SOQ on a USB flash drive with a searchable PDF. Email subject line as "Progressive Design Builder (TEAM NAME) – SOQ THE PROGRESSIVE DESIGN-BUILD OF THE PHASE II AND III SEWER COLLECTION SYSTEM.		
Submittals prepared on letter-size paper except for graphical information. SOQ did not exceed 50 single-sided pages and used 12-point font. Text contained on charts, exhibits, design plans, and other illustrative and graphical information.		
<p>Introduction includes:</p> <ul style="list-style-type: none"> ▪ A cover letter stating business name, address, business type and name, title, email and phone number for the PDB preferred single point of contact for all procure ▪ Identified contact person with address, telephone and fax number, and e-mail address. ▪ Signed by authorized representative of Submitter. If joint venture, an authorized representative for each member of the joint venture team's signature. ▪ Certifies the truth and correctness of the SOQ ▪ Title page and table of contents limited to one page each. 		
<p>Organizational Chart(s) includes:</p> <ul style="list-style-type: none"> ▪ Narrative describing the PDB's Proposed PROJECT Team. ▪ Description of any joint venture and/or proposed subcontract arrangements, which would be utilized during the PROJECT should be included in the narrative. ▪ Describe the proposed PROJECT organization, management structure, identification, and responsibilities of key personnel, including Prime Contractor and Prime Design Firm including any key sub-contractors or sub-consultants. ▪ Key sub-contractors and sub-consultants to be identified include at minimum the Geotechnical Engineer and Tunneling Contractor. ▪ Written description of significant functional relationships and how organizations will function as an integrated design-build team. 		

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PASS/FAIL TASK	PASS	FAIL
<p>Key Personnel shall identify firms as well as key individuals, identify reporting relationships between organizations and indicate the proposed organizational structure for managing the PROJECT.</p> <p>Resumes (max 2 pages each positions) of:</p> <p><u>Contractor Staff:</u> Project Executive Project Manager Foreman Scheduler Quality Control Officer Safety Manager Environmental Manager</p> <p><u>Design Staff:</u> Project Manager Collection System Design Manager Engineer Conveyance Tunneling Lead Lift Station Design Manager Lift Station Electrical Engineer Lift Station Structural Engineer Lift Station Mechanical Engineer Lift Station Site Civil Engineer Lift Station Instrumentation & Controls Engineer Environmental Lead Geotechnical Engineer</p>		
<p>Experience. Narrative describing corporate level past project experiences of similar scope and complexity. The narrative shall delineate innovations, lessons learned, cost controls, quality of work, ability to meet schedule, challenges and how those past projects are similar to the PROJECT. The narratives shall identify which members of the PDB proposed PROJECT Team worked on the past project and shall include a brief description of the project, facility size, construction cost, name, address, telephone number and recommendations of the facility owner.</p> <p>Summary of past project experience. Up to twelve (12) past projects meeting the criteria.</p> <p>Lift stations of similar size and complexity. Conveyance systems of similar size and complexity. Tunneling of similar size and complexity. Environmental and regulatory requirements. Design-Build and or Progressive Design-Build Contracting methods. Overlap of Contractor and Design Firm is expected.</p>		

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PASS/FAIL TASK	PASS	FAIL
<p>Legal and Financial Demonstrate financial strength by providing evidence of financial capability commensurate with a project cost of \$180,000,000 and above.</p> <ul style="list-style-type: none"> ▪ The PDB shall provide financial statements for the three most recent Fiscal Year (FY) for the Lead Contractor and Lead Design Firm. The Financial Statement shall be included in an appendix labeled “CONFIDENTIAL”. The financial statements shall include the following information, or alternatively, sufficient information to, in the opinion of HDWD, determine PDB’s financial ability to complete this PROJECT. ▪ Conflicts of interest information provided. ▪ Surety or insurance company (authorized to do business in the State of Minnesota with an A.M. Best Co. "Best's Rating" of A- or better and Class VIII or better) letter provided stating Submitter is capable of obtaining Performance Bond and Payment Bond in the amount of \$180 million for the period of the Project and a letter stating that the Submitter is capable of obtaining a \$180 million Project warranty bond. ▪ Submitter information provided including. <ul style="list-style-type: none"> ○ Any project that resulted in assessment of liquidated damages or stipulated damages against the firm with the last five years. ○ Conditions surrounding any contract (or portion thereof) entered into by the firm that has been terminated for cause, or which required completion by another party, within the last five years. <p>PDB agrees to payment for work as described in section 8.2.</p>		
<p>LICENSING STATE AND FEDERAL REQUIREMENTS</p> <p>PDBs must be licensed in the State of California at the time of RFP Agreement award and provide evidence that PDB have, or at the time of Agreement award will have, all licenses, registrations and credentials required to design and construct the PROJECT, including date(s) obtained or anticipated to be obtained, type, number, classification, issuing agency and expiration date.</p>		

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QUALITATIVE RATING GUIDE

ADJECTIVE	DESCRIPTION	Percent of Maximum Score
Excellent (E)	<ul style="list-style-type: none"> • Submitter has exceptional qualifications. • SOQ supports an extremely strong expectation of successful Project performance. • SOQ indicates significant strengths with few minor weaknesses, if any. • SOQ contains an outstanding level of quality. 	90-100 %
Very Good (VG)	<ul style="list-style-type: none"> • Submitter has strong qualifications. • SOQ supports a very good expectation of successful Project performance. • SOQ contains a few minor weaknesses that are outweighed by the strengths. 	75-89 %
Adequate (A)	<ul style="list-style-type: none"> • Submitter has sufficient qualifications. • SOQ supports an adequate expectation of successful Project performance. • SOQ contains weaknesses that are balanced by strengths. 	51-74 %
Fair (F)	<ul style="list-style-type: none"> • Submitter has limited qualifications. • SOQ supports a fair expectation of successful Project performance. • SOQ contains weaknesses that are not offset by strengths. Weaknesses could adversely affect successful project performance. 	25-50 %
Poor (P)	<ul style="list-style-type: none"> • Submitter has little or no qualifications. • SOQ supports a weak expectation of successful Project performance. • SOQ contains significant weaknesses with very minor strengths, if any. 	0-24 %

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Submitter:

SOQ Evaluator Number:

QUALIFICATIONS OF PROGRESSIVE-DESIGN BUILDER

Excellent **Very Good** **Adequate** **Fair** **Poor**

{Use additional sheets as necessary}	Page #	Comment / Finding
<p>EXPERIENCE</p> <ul style="list-style-type: none"> Lift Stations of similar size Conveyance systems Tunneling Enviro/Reg Requirements Design-Build or Progressive Design-Build method Contractor/Design experience 		
<p>MANAGEMENT APPROACH</p> <ul style="list-style-type: none"> Interaction with HDWD Innovative design & construction techniques Sustainability measures Project Controls Cost Management QA/QC Enviro/Reg Requirements Cost estimation/GMP methods Off-ramp topic 		
<p>SAFETY AND CLAIMS HISTORY</p> <ul style="list-style-type: none"> Safety claims Experience Modifier rate (EMR) OSHA violations Workers Comp claims Injuries & Illness (OSHA 300A) 		

Submitter:

SOQ Evaluator Number:

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Evaluation Category	Maximum Potential Points	Excellent (90-100%)	Very Good (75-89%)	Adequate (51-74%)	Fair (25-50%)	Poor (0-24%)	Evaluator's Technical Proposal Score (Max Points X Score)
➤ EXPERIENCE	40						
➤ MANAGEMENT APPROACH	30						
➤ UNDERSTANDING OF REQUESTED SERVICES	30						
Total	100						

I hereby certify that I have audited this evaluation form for the above-mentioned Submitter.

Auditor Signature: _____

Date: _____

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Submitter:						
	Evaluator Total Scoring by Submitter					General Comments
	Submitter A	Submitter B	Submitter C	Submitter D	Submitter E	
Evaluator No. 1						
Evaluator No. 2						
Evaluator No. 3						
Evaluator No. 4						
Evaluator No. 5						
						{Adjust evaluator rows and submitter columns as applicable}
Total Average Score						
Final Ranking						

I hereby certify that the scores reflected above reflect the information provided by the Evaluators:

Signature: _____

Date: _____

I hereby certify that I have audited this summary sheet.

Auditor Signature: _____

Date: _____